### SITEWORX

## **USG.com** Content Strategy Workshop



## AGENDA

- **O1** Our content strategy goals 1:00-1:20 PM
- **02** USG's top content problems & solutions 1:20-2:20 PM
- **02** Break!

2:20-2:30 PM

**O4** Content & info architecture priorities 2:30-2:45 PM

## AGENDA

- **05** Exercise: Message Architecture 2:45-3:30 PM
- 06 Break!

3:30-3:40 PM

- **07** Top Task & Navigation Testing 3:40-4:00 PM
- **O8** Exercise: Brand Page Content Mapping 4:00-4:30 PM
- **09** Next Steps

4:30-4:40 PM

## **Situation Analysis**

B2B customers now expect an online experience as good as the one they have on Amazon.com or Homedepot.com. They want to be able to find and compare products easily, read product information that answers their questions, and then easily specify or find a distributor – or even better, transact – once they've decided what they want to buy.

Unfortunately, USG.com does not currently meet these expectations. The site is not easy to browse or search for products, and it provides very little guidance to help customers understand the difference between products. Much of USG's best product information is still buried in its print catalogs and brochures.

## Vision

The ideal web strategy for USG.com focuses on helping customers find products and on providing content that answers their questions. This will require significant improvements to the site's global navigation, search, faceted browsing, product category and detail pages, and product information.

### **Group Exercise**

# Prioritize content as if you were a customer

### 10 minutes

### USG.com Top Task Survey

You are shopping for building materials for a new construction or remodeling project. Select the 5 items that are **most important** to you when visiting the USG website. Enter a 1 next to the MOST IMPORTANT item, 2 for the next most important, then a 3, 4, and 5. Only enter numbers next to 5 items – leave all the rest blank.

- A product's performance specifications, such as acoustics, fire rating, and mold resistance
- \_\_\_ Pricing
- Close-up photos of products
- Photos of products installed in a room or building
- \_\_\_\_ Recommended products for fire safety, acoustics, seismic, moisture, and other applications.
- Shopping by product category, such as ceiling tiles, drywall, or backer board.
- Favorite's list for saving product you like.
- Products recommended for the type of building or room I'm working on
- Sustainability, LEED, and green information such as % recycled content
- Guides that help you compare and select products

## Our content strategy goals

### Our content strategy goals are to develop:

- 1. Your Content Vision What content, imagery and multimedia should your site have? Where does all this content live on the site? What is the ideal tone and voice of this content?
- 2. An Achievable Scope for Launch Given limited time and resources and everything else that we need to do for launch, what can we realistically achieve? How do we prioritize content and focus on what's most critical first, and phase in the rest later?
- 3. A Content Production Plan How do we estimate how much time and resources we'll need? Do you have the right kind of resources? Do you have the right workflow and governance processes in place to meet the new content standards and still be efficient?

### **Rules of Engagement**

Working together, we can overcome content chaos with some simple rules:

### WE WILL

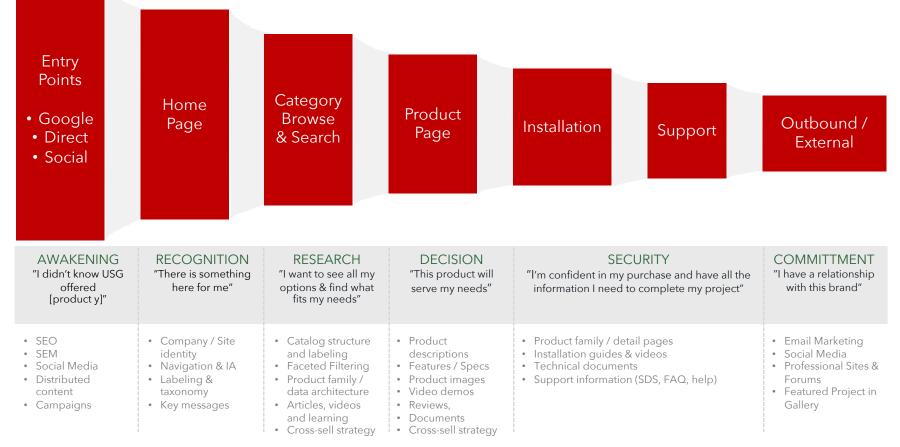
- Prioritize the content needed at launch, and publish more in follow-up phases
- Identify key people early and assign Subject Experts to content ASAP
- Archive / Delete as much of the existing site content as possible before beginning
- ✓ Minimize review points and be clear on the exact task of each reviewer
- Stagger content production to reduce bottlenecks

### **Rules of Engagement**

### **WE WILL NOT**

- Inderestimate the time it takes to produce content (it always takes longer than you expect!)
- Migrate all of the current site's content (this is the time for a Spring clean!)
- 📧 Dismiss hiring professional web writers and content managers because of cost
- Start writing until we have a digital style guide
- Allow reviewers to make direct edits to the content in the CMS

### Content Strategy on USG.com



## Why does USG.com need Content Strategy?

### Because bad things happen when you don't have a content strategy

- **Delayed site launches** because content isn't "ready".
- **Broken designs** because the filler content the design team used to create wireframes and visuals doesn't fit the real content once it's finally written.
- **Uneven Voice** because there are multiple authors and no editorial processes or style guidelines.
- Low-performing SEO and marketing pages because the content on them isn't useful to customers.
- **Dead blogs / social channels.** You launch a blog and then stop updating it after a few months, because there was no long-term plan for content maintenance.
- **Customer confusion and service calls** because of old, inaccurate or poorly written content; or because they can't find the content to begin with (because it's poorly categorized and tagged).

# Because you cannot fix your site with design!

That's because most of your site's problems are content, information architecture, and product data foundation problems -- not user interface problems.

Product content and data form the foundation of your website. The quality and structure of this information determine whether or not customers can find your products and confidently choose the ones that meet their needs.

To create a great website, you need to address your content and data problem first. Because as any good builder knows, you need to fix your foundation before you renovate!



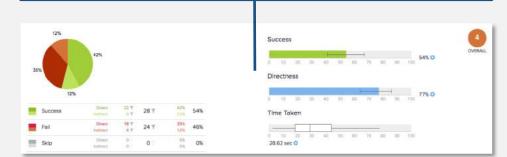
USG.com's biggest content and information architecture problems & solutions

### **Problem** It's too hard to find products

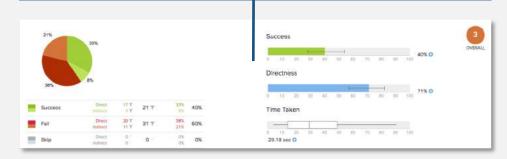
If customers can't find your products, they will become frustrated.

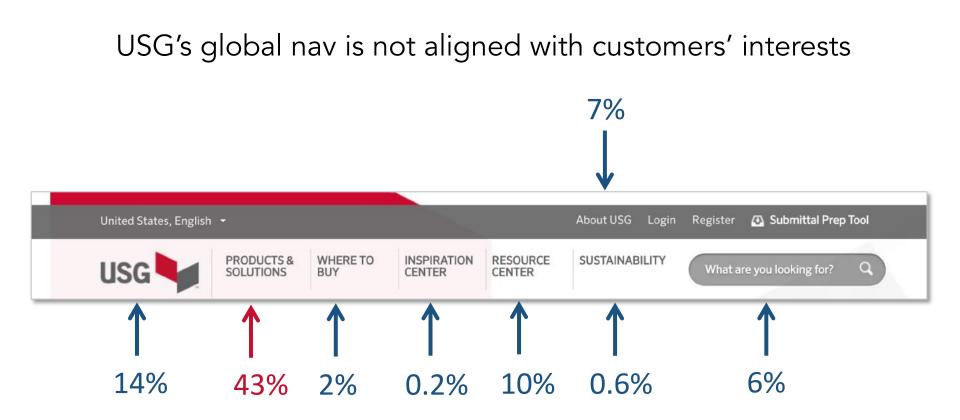
Worse, they may not even realize many of your products exist at all!

### **46%** of *current* customers could not find Durock cement board (#1 keyword search on USG.com)



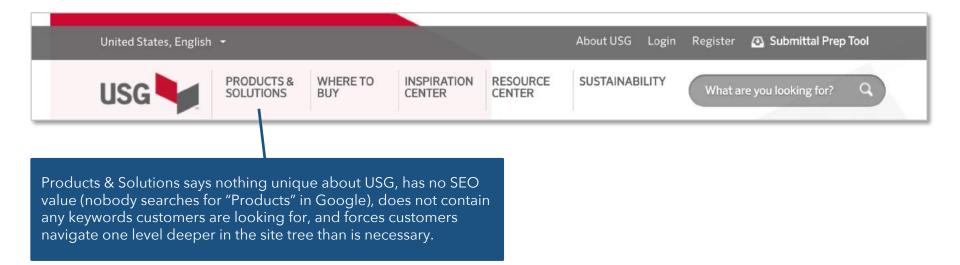
**60%** of *current* customers could not find acoustic sealant (#10 keyword search on USG.com)





% traffic by site section (Oct 2017-Jan 2018)

### Products & Solutions is bad for SEO and navigation



### **Solution 1** Product category focused global navigation

As a manufacturer, the vast majority of your site's visitors are looking for product information; thus, your site's global navigation should be optimized for finding products over other content.

Listing product categories in your site's navigation – a best practice borrowed from B2C e-commerce – is better for SEO, for company identity, and for findability, because it encourages browsing, which is far more accurate than searching.

USG		Q Se	earch for Ceilings, Walls, etc.	
CEILINGS	WALLS	FLOORS	ROOFING & STRUCTURAL	INDUSTRIAL
These are the customers ar				

# Make category labeling more SEO and customer friendly

Almost nobody searches for Wallboard or Backerboard in Google, or internally within the site.

Search Term	Total Unique Searches
durock	677
Durock	517
radar	481
durock cement board installatic	480
mars	370
radar ceiling panel	311
cement board	310
joint compound	275
Cement board	272
acoustical sealant	266
sheetrock	254
3270	246
durock cement board	229
3260	219
ceiling tiles	217

**Top 15 Internal Search Terms for USG** (4 months) Far more people search internally within the site for the term cement board.

# Make category labeling more SEO and customer friendly

Almost nobody searches for Backerboard in Google, or internally within the site.

Instead, customers search for cement board (or Durock). Changing this category label to cement board will capture more customers early in their research phase, where they are searching for more generic keywords.

> Far n in Go

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# Create landing pages for your top brands

When customers search for Durock in Google they get many many results.

The number 1 result is for a product page on USG.com - but USG's Durock product line is much broader than this.

Google USG durock Q

About 87,500 results (0.51 seconds)

#### USG Durock® Brand Cement Board | USG

www.usg.com/content/usgcom/en/products../tile../usg-durock-cement-board.html ▼ USG Durock® Brand Cement Board offers architects, builders and tile contractors a strong, waterdurable tile base for floors, walls, countertops, tub and shower areas. USG Durock® Brand Cement Board is moisture and mold resistant making it the perfect choice for tile and ...

#### USG Durock® Brand Cement Board with EdgeGuard"

https://www.usg.com/.../usgcom/en/.../usg-durock-cement-board-with-edgeguard.html V USB Durock® Brand Cement Board with EdgeGuard<sup>®</sup> offers enhanced, proprietary edge performance, preventing spinout and crumbling. This mold resistant tile backer makes it the perfect choice for tile and flooring in baths, kitchens and laundry rooms in new construction and remodeling. USG Durock® Brand Cement ...

#### USG Durock<sup>™</sup> Brand Glass-Mat Tile Backerboard | USG

www.usg.com/content/usgcom/en/.../usg-durock-glass-mat-tile-backerboard.html \*

USD Durock<sup>®</sup> Glass-Mat Tile Backerboard is a water-resistant, easy to use panel for walls, floors, and ceilings. USO Durock<sup>®</sup> Glass-Mat Tile Backerboard consists of a treated water-resistant gypsum core that is covered with a coated fiberglass mat facer and back and has a ...

#### USG Durock<sup>™</sup> Brand UltraLight Foam Tile Backerboard | USG

www.usg.com/.../usgcom/en/.../usg-durock-ultralight-foam-tile-backerboard.html ▼ USG Durock™ Brand UltraLight Foam Tile Backerboard is a strong, lightweight, waterproof, and vapor retardant tile base for wer areas.

#### [PDF] USG Durock® Brand Cement Board Submittal Sheet (English) - CB399 https://www.usg.com/.../USG.../durock-cement-board-submittal-CB399.pdf ▼

USG Durock® Brand Cement Board offers architects, builders and tile contractors a strong, waterdurable tile base for tub and shower areas. Also an ideal underlayment for tile on floors and countertops in new construction and remodeling. Board is readily applied over wood or steel framing spaced 16" o.c. with ...

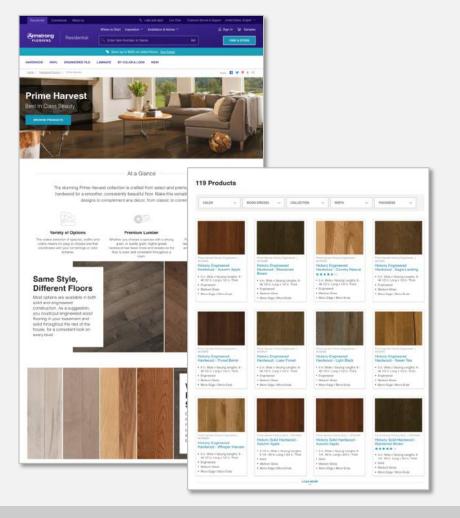
IPDFJ USG Durock<sup>™</sup> Brand Glass-Mat Tile Backerboard Submittal Sheet ... https://www.usg.com/.../USG.../durock-glass-mat-tile-backerboard-submittal-en-CB69... ▼ USG Durock<sup>™</sup> Brand Glass-Mat Tile Backerboard is a water- and mold-resistant coated glass- mat tile backerboard. The face of the panel is treated with a patented cementitious coating for molsture

### **Solution 3** Create landing pages for your top brands

We recommend you create a single landing page for the Durock brand (and all your other popular brands) that enables customers to browse ALL products within that super family.

## And it has to be a faceted browse page, not just a pretty marketing page.

Eventually this page will become the number #1 result in Google.



### **Solution 3** Create landing pages for your top brands

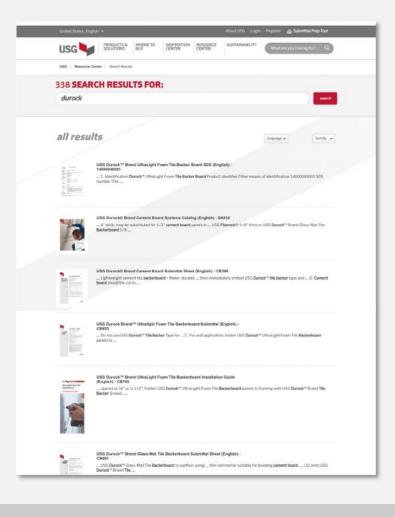
Creating brand landing pages gives you a good place to direct customers who search for general brand names (which is most customers). Most of the top 25 internal search terms are USG brand names

Search Term	Total Unique Searches
durock	677
Durock	517
radar	481
durock cement board installation instruc	480
mars	370
radar ceiling panel	311
cement board	310
joint compound	275
Cement board	272
acoustical sealant	266
sheetrock	254
3270	246
durock cement board	229
3260	219
ceiling tiles	217
mars climaplus	217
climaplus	200
ceiling tile	194
compasso	193
securock	193
halcyon	183
fiberock	179
2310	171
clean room	171

# If customers search for exact matches, skip the results page

If a customer searches for Durock, joint compound or other keywords that match the title of a category or landing page – skip the search results page entirely and take customers to a landing page instead!

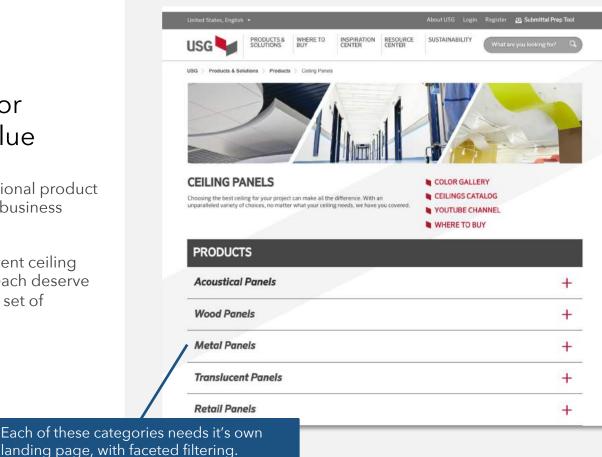
A category landing page with good content and faceted navigation is *almost* always a better experience for customers than a list of search results.



### **Solution 5** Create landing pages for categories with SEO value

In many cases, you should create additional product category pages for SEO, usability, and business reasons.

For example, wood, metal and translucent ceiling panels are different enough that they each deserve their own landing page, with their own set of faceted filters.

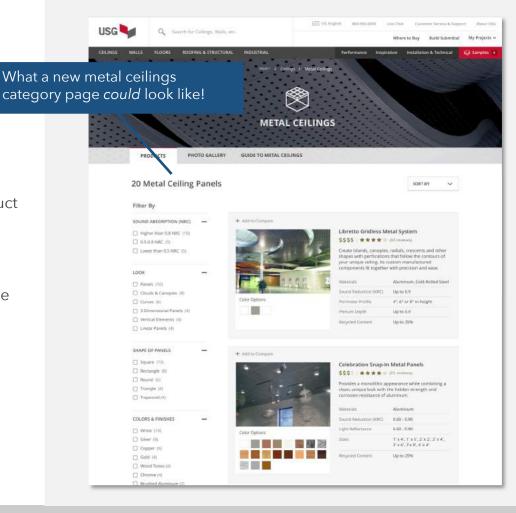


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### **Solution 5** Create landing pages for categories with SEO value

In many cases, you should create additional product category pages for SEO, usability, and business reasons.

For example, wood, metal and translucent ceiling panels are different enough that they each deserve their own landing page, with their own set of faceted filters.



### Convert categories primarily based on specifications into filters

For example, the drywall category page should instead list products directly, and enable customers to filter by size, performance, % recycled content, etc.

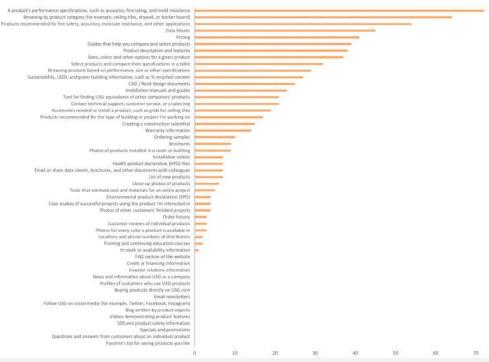
We need to untangle this confusing mixture of categorization:

- Performance (fire and abuse resistant)
- How green they are
- Shape (linear)
- Different product types (Backerboard)
- Not sure what "regular" panels are

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usg 🍬	PRODUCTS & SOLUTIONS	WHERE TO BUY	INSPIRATION	RESOURCE	SUSTAINABILITY	What are you looking to P
USG ) Products & S	olutions ) Products	) Wallboard				
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Lightweig	ht Panels					-
Regular P	anels					-
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Plaster-B	ase Panels					
Abuse-Re	esistant Par	iels				-
Liner Pan	els					-
Tile Back	erboard					
	122223	na Panel	s			-
Manufact	ured Housi					

In the top task survey we just conducted, 47 customers expressed a strong desire to browse your product catalog by acoustics, fire, mold, or other performance criteria.

#### SITE FEATURES & CONTENT RANKED BY 47 CUSTOMERS



### SITE FEATURES & CONTENT RANKED BY 47 CUSTOMERS

A product's performance specifications, such as acoustics, fire rating, and mold resistance	
Browsing by product category (for example, ceiling tiles, drywall, or backer board)	
Products recommended for fire safety, acoustics, moisture resistance, and other applications	
Data Sheets	
Pricing	
Guides that help you compare and select products	
Product description and features	
Sizes, colors and other options for a given product	
Select products and compare their specifications in a table	
Browsing products based on performance, size or other specifications	
Sustainability, LEED, and green building information, such as % recycled content	
CAD / Revit design documents	
Installation manuals and guides	
Tool for finding USG equivalents of other companies' products	
Contact technical support, customer service, or a sales rep	
Accessories needed to install a product, such as grids for ceiling tiles	
Products recommended for the type of building or project I'm working on	
Creating a construction submittal	
Warranty information	
Ordering samples	
Brochures	
Photos of products installed in a room or building	
Installation videos	
Health product declaration (HPD) files	
Email or share data sheets, brochures, and other documents with colleagues	
List of new products	
Close-up photos of products	
Tools that estimate cost and materials for an entire project	
Environmental product declaration (EPD)	
Case studies of successful projects using the product I'm interested in	and and a second s
Photos of other customers' finished projects	
Order history	
Customer reviews of individual products	annual second

This idea is similar to your Solutions section. Unfortunately, the Solutions section suffers from poor content, confusing navigation, and broken or missing links to products.

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	USG 🐂	PRODUCTS & SOLUTIONS	WHERE TO BUY	INSPIRATION CENTER	RESOURCE	SUSTAINABILITY	What are you looking for?	٩
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		Sheath	ing					

For example, an Acoustics landing page should enable customers to browse your full portfolio of products recommended for acoustics, across all USG product lines.

This requires that you tag products by performance specifications in PIM. Then you could filter your entire catalog by "acoustics," offering customers a mini-catalog experience.

III	PRODUCTS	
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AND SOUND BLOCKING		
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About USG Login Register (3) Submittal Prep Tool INSPIRATION PRODUCTS & SOLUTIONS WHERE TO RESOURCE SUSTAINABILITY USG BUY CENTER CENTER USG Products & Solutions Products Celling Panels Acoustical Panels **36 RESULTS FOR ACOUSTICAL PANELS** NARROW RESULTS SortRy View: Application Environment Panel Sizes Edge Profiles **Grid Options Balanced Acoustics** USG ASPEN \*\* BASIC USG ASTRON USG CLEAN ROOM Performance ACQUISTICAL PANELS ECLIPSE\*\*/ECLIPSE\*\* HIGH-NRC ACOUSTICAL ACOUSTICAL DANELS ACOUSTICAL DANELS PANELS NRC Rating Select an option Min CAC Rating Select an option LR Rating Select as online Firecode Mold Resistance Humidity USG ECLIPSE\*\* USG FISSURED \*\* BASIC ACOUSTICAL PANELS USG "F" FISSURED " USG FROST PRASIC Resistance ACOUSTICAL PANELS PEDESTALS BASIC ACOUSTICAL PANELS ACOUSTICAL PANELS Colors ASTM Type, Form, Pattern Sustainability More like this! USG FROST \*/USG USG GLACIER'\* BASIC ACOUSTICAL PANELS USG HALCYON "/USG USG HALCYON™ FROST" HIGH-NRC/HIGH-CAC HALCYON PLANKS HEALTHCARE ACOUSTICAL PANELS ACOUSTICAL PANELS ACOUSTICAL PANELS

### **Problem** It's difficult to choose between products on browse pages

To select the product that meets their needs, customers need to compare and differentiate your products.

So that customers can do this, we need to provide them with enough information on the browse page.

A product picture and product title are simply not good enough!

PRODUCTS Acoustical Panels

Wood Panels

Metal Panels



Not enough information at the individual product result level to differentiate products. Name and photo are not enough!

Dimensions? Colors? Acoustic properties? What makes one product better or different than another?



USG Celebration\*\* Snap-In Metal USG Celebration<sup>™</sup> Metal Canoples Panale

USG Celebration\*\* Torsion Spring









LISE Partill Metal Panel

USG Paraline® Linear Metal Syst

Do these results represent single SKUs or large families with many size, color and other variations? From this page, there's no way to tell



System

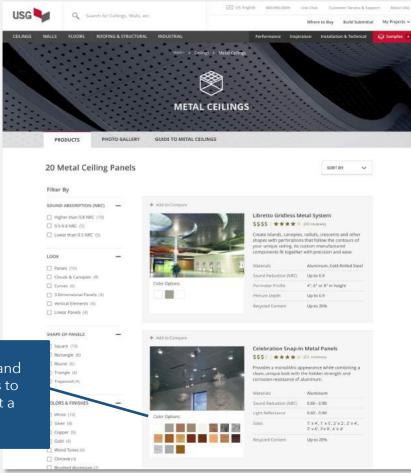
elling Panels USG Pixels® Wall Mounted Panels USG WireWorks™ Open Cell Celling

### **Solution 1** Show key specs and variations on browse results

For every product category, there's 2-6 key specifications that customers look for when deciding between products.

For each category page, we need to figure out what these key specifications are, display them in the product result.

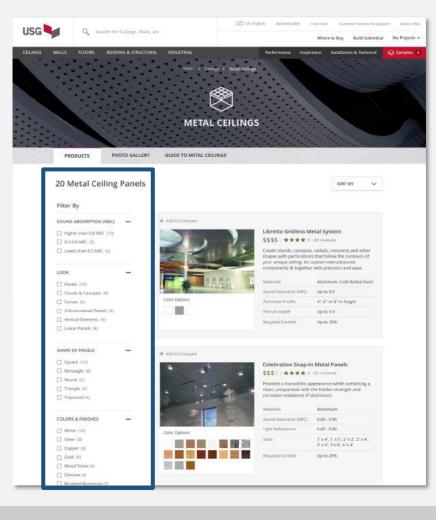
> Key specifications, relative price, and available colors enable customers to compare products quickly without a comparison page.



### **Solution 2** All category & brand landing pages need faceted filtering!

Customers should be able to filter by these (and other) key specifications on every category page.

Even categories like drywall have a few key specifications that are important in decision making (e.g., thickness, performance characteristics) and would help customers filter through a long list of products.



# **Solution 3**

# Standardize facets; label and prioritize based on customer preferences

Facet labels must be customer-friendly and organized based on customer (not company) preferences.

United States, English . About USG Login Register 🙆 Submittal Prep Tool WHERE TO INSPIRATION RESOURCE SUSTAINABILITY PRODUCTS & USG SOLUTIONS RUY CENTER CENTER USG ) Products & Solutions ) Products ) Ceiling Panels ) Acoustical Panels **36 RESULTS FOR ACOUSTICAL PANELS** List the most important facet NARROW RESULTS groups to customers first (are Sort Bu applications really the most Application Environment important facet to customers?) **Panel Sizes** 2'x 2' 2×4 2×6 - 4' × 4' 12" x 12" 4'x 8' 20" x 60" 24" x 24" 24" x 48" 24" x 72" USG ASPEN \*\* BASIC USG ASTRO® USG CLEAN ROOM<sup>11</sup> ACOUSTICAL PANELS ACOUSTICAL PANELS ACOUSTICAL PANELS ECLIPSE\*\*/ECLIPSE\*\* 30" x 30" 30" x 60" HIGH-NRC ACOUSTICAL PANELS 600mm x 600mm 600mm x 1200mm **Edge Profiles Grid Options Balanced Acoustics** USG ECLIPSE\*\* USG "F" FISSURED" USG FISSURED TH BASIC USG FROST™ BASIC Performance ILLUSION" AND BASIC ACOUSTICAL ACOUSTICAL PANELS ACOUSTICAL PANELS PEDESTALS\*\* PANELS ACOUSTICAL PANELS Colors

It's confusing to have 2 areas to facet by acoustics. Do customers really understand what "Balanced Acoustics" is?

# Solution 3

## Standardize facets; label and prioritize based on customer preferences

Facet labels must be customer-friendly and organized based on customer (not company) preferences.

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JSG 🔰	PRODUCTS & SOLUTIONS		PIRATION NTER	RESOURCE CENTER	SUSTAINABILITY	What	are you looking for? Q
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Performance							

## **Solution 4** Show list price

B2B customers may not be as price sensitive as B2C customers, but it's still an important decision-making factor.

In fact, your customers ranked price as the 5<sup>th</sup> most important feature to have on USG.com.

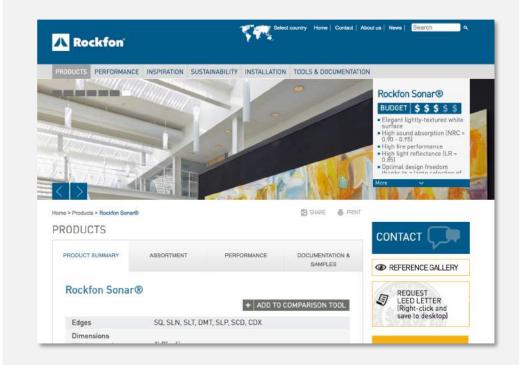
We recommend you show list price (or price ranges) to everyone. Then you can display customer-specific pricing once customers log in.

#### SITE FEATURES & CONTENT RANKED BY

A product's performance specifications, such as acoustics, fire rating, and mold resistance Browsing by product category (for example, ceiling tiles, drywall, or backer board) Products recommended for fire safety, acoustics, moisture resistance, and other applications Data Sheets Pricing Guides that help you compare and select products Product description and features Sizes, colors and other options for a given product Select products and compare their specifications in a table Browsing products based on performance, size or other specifications Sustainability, LEED, and green building information, such as % recycled content CAD / Revit design documents Installation manuals and guides Tool for finding USG equivalents of other companies' products Contact technical support, customer service, or a sales rep Accessories needed to install a product, such as grids for ceiling tiles Products recommended for the type of building or project I'm working on Creating a construction submittal Warranty information Ordering samples Brochures Photos of products installed in a room or building Installation videos Health product declaration (HPD) files Email or share data sheets, brochures, and other documents with colleagues List of new products Close-up photos of products Tools that estimate cost and materials for an entire project Environmental product declaration (EPD) Case studies of successful projects using the product I'm interested in Photos of other customers' finished projects Order history Customer reviews of individual products Photos for every color a product is available in Locations and phone numbers of distributors Training and continuing education courses In stock or availability information FAQ section of the website Credit or financing information Investor relations information News and information about USG as a company

## **Solution 4** Show list price

Showing relative prices (\$\$ vs. \$\$\$) is an option, but it's not nearly as good as showing actual prices.



# Problem

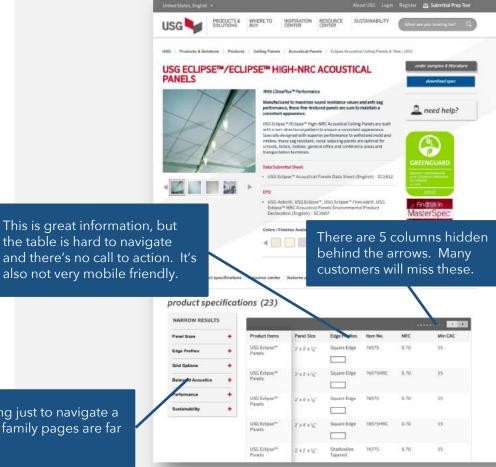
# It's difficult to choose ceiling product variations

The long SKU table on many ceiling product family pages works great in print catalogs - but is needlessly complicated for web.

It makes it difficult to display SKU specific specifications, accessories, and calls to action (e.g., ordering a sample of a particular SKU).

And it's not very mobile friendly either.

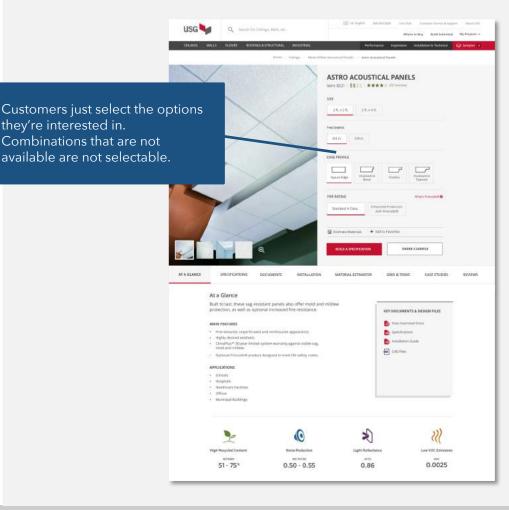
If you need faceted filtering just to navigate a product's variations, your family pages are far too complicated.



## **Solution** Replace SKU table with an interactive UI for selecting variations

Instead of a long SKU table, use an interactive UI that enables customers to simply select size, color, and other product variations.

The selector UI is a well-stablished best practice in B2C and easy for customers to use. It's also mobile friendly. It uses the same back-end logic as faceted filtering.



# Solution

# Replace SKU table with an interactive UI for selecting variations

One big advantage of the selector UI, is that it supports having both family pages and SKU pages.

Having individual page for each SKU makes it easier for customer to order samples. It also means all the content on the page can be SKU specific, including recommended accessories and specifications (e.g., acoustic values that change based on panel size).

If a customer searches for an item number in general site search, you can take them directly to the SKU page - but only if you have one!

Aniro Accountical Pame Fach combination of variations takes ASTRO ACOUSTICAL PANELS customers to a SKU page, but customers can Herm: 8221 5500 + ++++ (23 miles still easily see all their options! 20.040 2 ft x 2 ft THICHNES ALC: N 5/8 in EDGE PROFILE DIDE GATING Standard & Class + Add to Favorites Fill Pittmate Materiads BUILD & SPECIFICATION ORDER & SAMPL Since a customer has already selected a SKU, MATERIAL ESTIMATO GRID & TRIM CASE STUDIE you can pass these values to the build a spec and order sample tools (eliminating a

USG

modal)!

Q

Search for Ceilings, Walts, etc.

ROOFING & STRUCTURAL

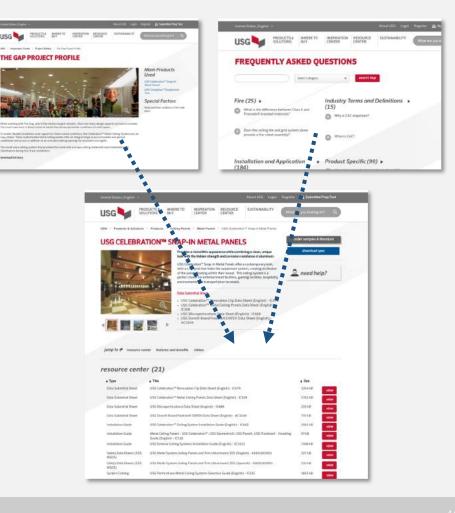
LTT US English and reso area

REVIEWS

## **Problem** Too much content on your site is in silos

You have some good project case studies and useful FAQ content that gets decent traffic, but none of this rich content is available on your product detail pages where it would make the most impact.

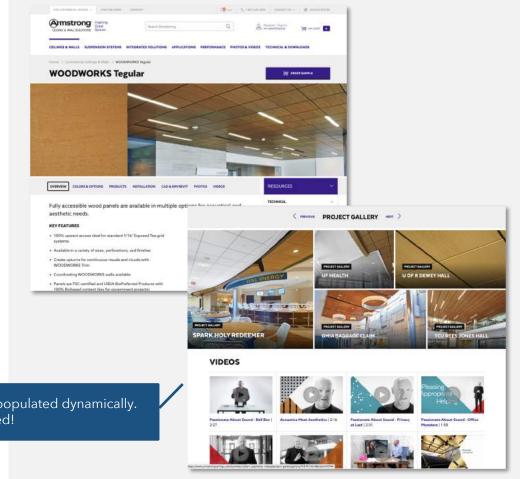
Customers don't want to have to go to multiple sections of the site - they want everything on the product page!



# **Solution** Syndicate content dynamically based on tagging

Your goal is to create site taxonomy that enables you to tag content - photos, videos, documents, project galleries, products - and then publish them dynamically across your site without any manual authoring.

This enables you to create a much richer content experience for customers with minimal publishing effort (after the initial tagging effort, that is).



All of this content is populated dynamically. No authoring required!

## **Problem** Much of your best content is hidden in print collateral

Print catalogs are expensive to produce, out of date the moment you publish them, and are not searchable, interactive, or mobile friendly.

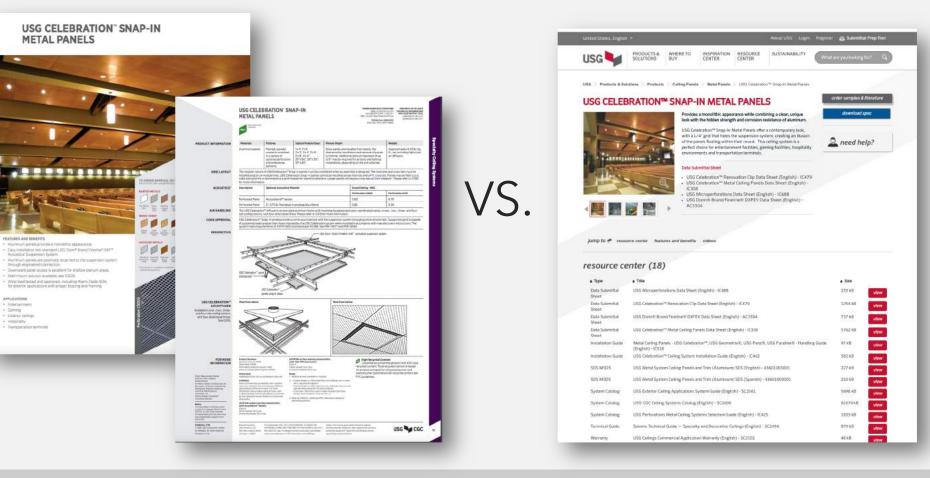
Your website is the first place most customers go for product information. And they expect that information to be as good – if not better – than what they can find in print.

So don't bury all your best stuff in print. Put it on your website!



#### Print Catalog

#### Product Page on Website

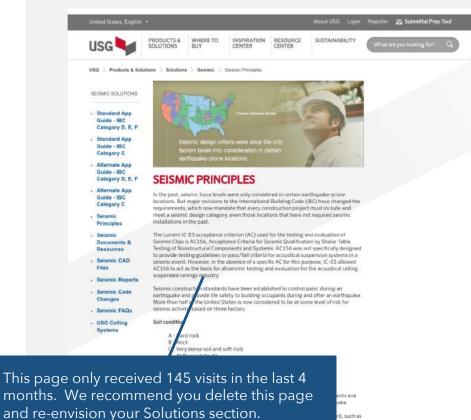


# **Problem** Too much of your content isn't useful

If nobody is reading a page, why does it exist?

Your site has a lot of old content, much of which is seldom read.

We're currently doing an extensive content audit of your site and will recommend which pages you should keep vs. delete.



rd, such as

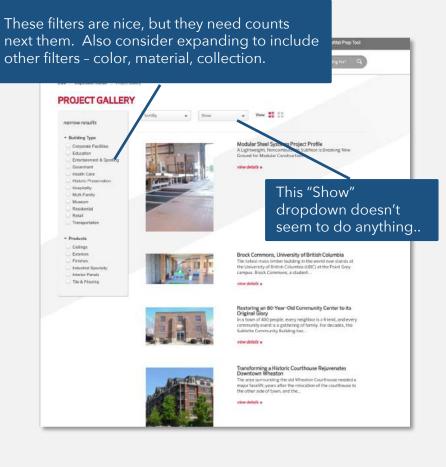
Geographic location

# Problem

# The inspiration gallery needs to be more inspiring

The project gallery is a great resource, but much of the good content is hidden within PDFs. It makes for an underwhelming experience.

A photo gallery experience (with multiple photos to view per project) would be much more inspirational and popular with customers.



# Problem

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A photo gallery experience (with multiple photos to view per project) would be much more inspirational and popular with customers.



JSG 💚 Inspiration Center 🔅 Project Gallery 🔅 Community Center Sublette, Illinois

#### RESTORING AN 80-YEAR-OLD COMMUNITY CENTER TO ITS ORIGINAL GLORY



Main Products Used

USG Sheetrock® Brand Glass-Mat Panels Mold Tough® (Regular and Firecode® X)

USG Durock<sup>™</sup> Brand X2 Primer-Sealer

USG Durock<sup>10</sup> Brand EcoCap<sup>10</sup> Self-Leveling Underlayment

#### People Involved

Josh Hanson Contractor Nick Dinges Project Manager Kirk Kazienko Technical Sales Manager: USG Corp.

In a town of 400 people, every neighbor is a friend, and every community event is a gathering of family. For decades, the Sublette Community Building has been the destination for events in the small town of Sublette, Illinois, the mixed-use building has seen countless weddings, parties, dances, plays and reunions. However, 80 years of celebrations have taken a toil on the space.

The community understood the dire need to repair the mixed-use building and rallied together to raise more than \$200,000 to pay for the work. These funds will go directly to the renovation: a new entryway, new bathrooms, a handicap-accessible ramp, and new floors and walls are among the planned repairs.

Read the full project profile
Please log in to comment

no comments ve

Where are the other photos?

...Oh, I need to download a PDF ⊗

# Content & IA Priorities for USG.com

What your site needs MOST is better navigation and search and more helpful information on browse pages. Answering customers' questions should be your main content focus, rather than marketing.

#### GOVERNANCE & RESOURCES – Top Priority

- Create a governance model, resourcing plan, and production process. All of the content, data, and taxonomy activities we are recommending require the centralized governance of a dedicated Web catalog team.
- 2. Create a content style and authoring guide before you do any writing. This guide should specify not only writing style, but also what content to include where on the site.

#### PRODUCT FINDABILITY – Top Priority

- 3. Redesign your navigation and the way your products are categorized. Make your site's labeling and categorization more customer friendly.
- 4. Implement faceted navigation on all product category pages. This requires you identify key differentiating specifications for each category and develop a taxonomy to standardize tagging across your entire catalog (and eventually your entire site). Creating a site-wide taxonomy is a big undertaking you need to start this NOW.
- Enable customers to browse by brand and performance. This will greatly improve your site's SEO and overall findability. The new performance section will replace your current Solutions section (we recommend deleting all of this content).

- 6. Search = Browse. The site search experience should be as close to product browsing as possible. Favor (or only show) product results over other site content; redirect customers to SKU and landing pages when customers search for exact matches.
- 7. On browse / search results pages, show key differentiating specs in product results. Consider showing list prices too.
- 8. Create SKU pages. This is necessary to support SKU-based content and the experience of customers who search by SKU.
- 9. On ceilings product pages, replace SKU table with selector UI. This will improve the usability of the ceilings pages, and reduce the complexity of showing SKU-specific content and accessories.

#### CONTENT CLEAN UP & ENRICHMENT – Medium Priority

- 10. Do a thorough content inventory and audit. Delete outdated or poorly performing pages; update pages that you plan to keep. The goal is lower your migration effort and get rid of content that is not helping customers.
- 11. Create a video library. If you want to publish videos dynamically across your site, you'll need a library on USG.com, not just on YouTube.
- 12. Dynamically publish case studies, videos, documents. Tag all product-related content on your site and publish it on relevant product and category pages.
- 13. Redesign your project gallery.

#### SITE CONSOLIDATION – Low Priority

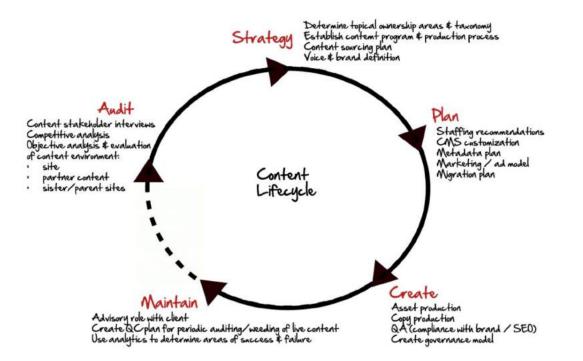
- 14. Integrate the best features of Design Studio into USG.com. Then phase it out in the long run, the cons of keeping it outweigh the pros.
- 15. Integrate external brand sites into USG.com. You have several brand sites outside of the USG.com domain. At the very least, the products on these sites should be listed on USG.com. Ideally, you'd phase out the external sites once you migrate their content to USG.com and create brand pages on USG.com instead.

#### CUSTOMER PROFILE EXPANSION - Low Priority

**16.** Consider a section of the site for residential / DIY customers. We estimate that 5-10% of your site traffic is from B2C customers.

# Okay great... but where to we start?

# Steps in developing and implementing a Content Strategy

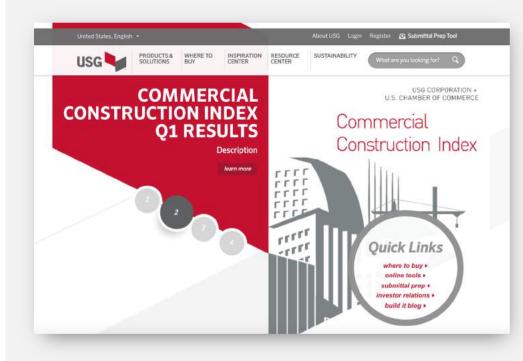


# First, develop your Web voice

If you don't know what you want to communicate, how will you know if you succeed?

Before we design or write anything, we need to know exactly what your communication goals are for your website – not only *what* content and imagery you want to have, but what you want to say with that content, and how you want to say it.

What is USG.com's personality?



A Message Architecture is about how you should speak to your target audience.

#### Cheeky

- Witty and fun
- Young without being childish

#### Customer oriented and responsive

- Approachable, friendly, welcoming
- Championing and empowering

#### Helpful

Accessible



# **Group Exercise**

## Message Architecture Card Sorting

#### 45 minutes



# Message Architecture Card Sorting

1. Sort the sticky notes into 3 groups:

• Who We Are

How do you think USG residential flooring is currently perceived?

- Who We Would Like to Be How would you like USG to be perceived? What are the aspirational qualities you want to own in the hearts and minds of customers?
- Who We Are Not Which terms don't you want to associate with USG?



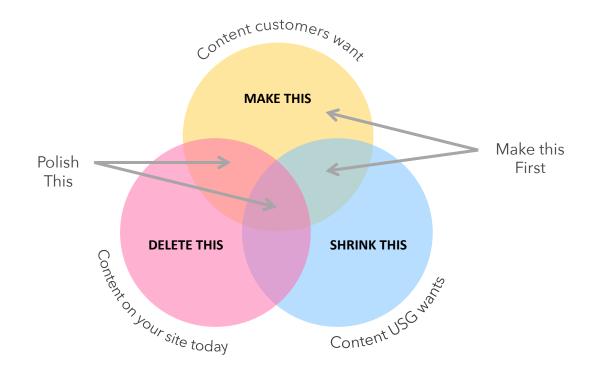
## Message Architecture Card Sorting

- Rank the attributes under Who We Would Like to Be from most to least important. You can group very similar attributes together
- 3. I (Dave) will then create a message architecture and send it to the team for review after the meeting
- 4. This will help inform your site's tone of voice and web style.



# Next, figure out what content you should have on your site (easy, right?)

# 3 Components of USG.com's Content Strategy



# Content to focus on: what customers told us was most important

#### SITE FEATURES & CONTENT RANKED BY 47 CUSTOMERS

A product's performance specifications, such as acoustics, fire rating, and mold resistance	
Browsing by product category (for example, ceiling tiles, drywall, or backer board)	
Products recommended for fire safety, acoustics, moisture resistance, and other applications	
Data Sheets	
Pricing	
Guides that help you compare and select products	
Product description and features	
Sizes, colors and other options for a given product	
Select products and compare their specifications in a table	
Browsing products based on performance, size or other specifications	
Sustainability, LEED, and green building information, such as % recycled content	
CAD / Revit design documents	
Installation manuals and guides	
Tool for finding USG equivalents of other companies' products	
Contact technical support, customer service, or a sales rep	
Accessories needed to install a product, such as grids for ceiling tiles	
Products recommended for the type of building or project I'm working on	
Creating a construction submittal	
Warranty information	
Ordering samples	
Brochures	
Photos of products installed in a room or building	
Installation videos	
Health product declaration (HPD) files	
Email or share data sheets, brochures, and other documents with colleagues	
List of new products	
Close-up photos of products	
Tools that estimate cost and materials for an entire project	and a second
Environmental product declaration (EPD)	annual second
Case studies of successful projects using the product I'm interested in	and and a second s
Photos of other customers' finished projects	personal second s
Order history	personal de la constance de la
Customer reviews of individual products	panana and a second s

#### SITE FEATURES & CONTENT RANKED BY 47 CUSTOMERS

Locations and phone numbers of distributors Training and continuing education courses In stock or availability information FAQ section of the website Credit or financing information Investor relations information News and information about USG as a company Profiles of customers who use USG products Buying products directly on USG.com Email newsletters Follow USG on social media (for example, Twitter, Facebook, Instagram) Blog written by product features Videos demonstrating product features SDS and product safety information		Photos for every color a product is available in
In stock or availability information FAQ section of the website Credit or financing information Investor relations information News and information about USG as a company Profiles of customers who use USG products Buying products directly on USG.com Email newsletters Follow USG on social media (for example, Twitter, Facebook, Instagram) Blog written by product experts Videos demonstrating product features	-	
FAQ section of the website Credit or financing information Investor relations information News and information about USG as a company Profiles of customers who use USG products Buying products directly on USG.com Email newsletters Follow USG on social media (for example, Twitter, Facebook, Instagram) Blog written by product experts Videos demonstrating product features	-	Training and continuing education courses
Credit or financing information Investor relations information News and information about USG as a company Profiles of customers who use USG products Buying products directly on USG.com Email newsletters Follow USG on social media (for example, Twitter, Facebook, Instagram) Blog written by product experts Videos demonstrating product features	-	In stock or availability information
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Profiles of customers who use USG products Buying products directly on USG.com Email newsletters Follow USG on social media (for example, Twitter, Facebook, Instagram) Blog written by product experts Videos demonstrating product features		Investor relations information
Buying products directly on USG.com Email newsletters Follow USG on social media (for example, Twitter, Facebook, Instagram) Blog written by product experts Videos demonstrating product features		News and information about USG as a company
Email newsletters Follow USG on social media (for example, Twitter, Facebook, Instagram) Blog written by product experts Videos demonstrating product features		Profiles of customers who use USG products
Follow USG on social media (for example, Twitter, Facebook, Instagram) Blog written by product experts Videos demonstrating product features		Buying products directly on USG.com
Blog written by product experts Videos demonstrating product features		Email newsletters
Videos demonstrating product features		Follow USG on social media (for example, Twitter, Facebook, Instagram)
		Blog written by product experts
SDS and product safety information		
Specials and promotions		
Questions and answers from customers about an individual product		
Favorite's list for saving products you like		Favorite's list for saving products you like

## Key takeaways from the Top Task Survey

#### Customers are VERY interested in

- **Performance specifications** browsing, filtering, comparing; viewing lists of recommended products.
- Data Sheets & Installation manuals
- **Prices!** browsing, filtering, comparing; viewing lists of recommended products.
- Selecting product variations
- Getting more guidance when shopping
- Competitor product comparison tool

#### SITE FEATURES & CONTENT RANKED BY

A product's performance specifications, such as acoustics, fire rating, and mold resistance Browsing by product category (for example, ceiling tiles, drywall, or backer board) Products recommended for fire safety, acoustics, moisture resistance, and other applications Data Sheets Pricing Guides that help you compare and select products Product description and features Sizes, colors and other options for a given product Select products and compare their specifications in a table Browsing products based on performance, size or other specifications Sustainability, LEED, and green building information, such as % recycled content CAD / Revit design documents Installation manuals and guides Tool for finding USG equivalents of other companies' products Contact technical support, customer service, or a sales rep Accessories needed to install a product, such as grids for ceiling tiles Products recommended for the type of building or project I'm working on Creating a construction submittal Warranty information Ordering samples Brochures Photos of products installed in a room or building Installation videos Health product declaration (HPD) files Email or share data sheets, brochures, and other documents with colleagues List of new products Close-up photos of products Tools that estimate cost and materials for an entire project Environmental product declaration (EPD) Case studies of successful projects using the product I'm interested in Photos of other customers' finished projects Order history Customer reviews of individual products Photos for every color a product is available in Locations and phone numbers of distributors Training and continuing education courses In stock or availability information FAQ section of the website Credit or financing information Investor relations information News and information about USG as a company

## Key takeaways from the Top Task Survey

#### **Customers are LESS interested in**

- Customer-generated content such as reviews or Q & A
- Inspirational content such as case studies or galleries
- Corporate information
- Promotions
- Estimator tools

#### SITE FEATURES & CONTENT RANKED BY

A product's performance specifications, such as acoustics, fire rating, and mold resistance Browsing by product category (for example, ceiling tiles, drywall, or backer board) Products recommended for fire safety, acoustics, moisture resistance, and other applications Data Sheets Pricing Guides that help you compare and select products Product description and features Sizes, colors and other options for a given product Select products and compare their specifications in a table Browsing products based on performance, size or other specifications Sustainability, LEED, and green building information, such as % recycled content CAD / Revit design documents Installation manuals and guides Tool for finding USG equivalents of other companies' products Contact technical support, customer service, or a sales rep Accessories needed to install a product, such as grids for ceiling tiles Products recommended for the type of building or project I'm working on Creating a construction submittal Warranty information Ordering samples Brochures Photos of products installed in a room or building Installation videos Health product declaration (HPD) files Email or share data sheets, brochures, and other documents with colleagues List of new products Close-up photos of products Tools that estimate cost and materials for an entire project Environmental product declaration (EPD) Case studies of successful projects using the product I'm interested in Photos of other customers' finished projects Order history Customer reviews of individual products Photos for every color a product is available in Locations and phone numbers of distributors Training and continuing education courses In stock or availability information FAQ section of the website Credit or financing information Investor relations information News and information about USG as a company

# Then, figure out where to put your content (Global navigation usability testing)

Overall success rate for finding products, documents, and key site features was **42%**, which is low.

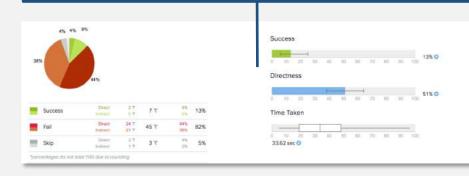
I give USG a **C-** for navigation.

If we redesign your site's navigation AND how products are categorized in your catalog, the success rate will to increase to 70-80%.



• Nobody can find your contact page

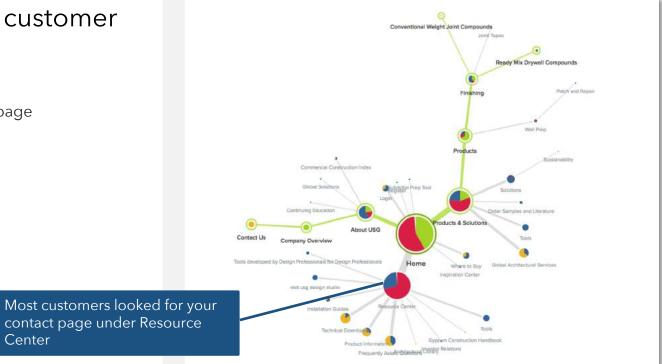
#### **87%** of *current* customers could not find your contact page.



OVERALL

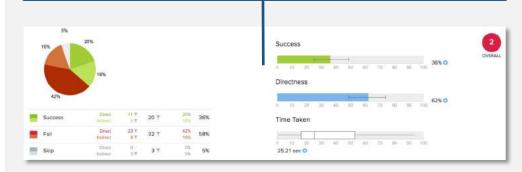
Center

• Nobody can find your contact page

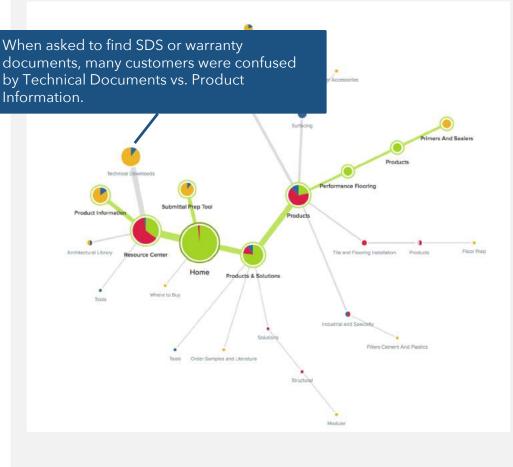


- Nobody can find your contact page
- Customers cannot navigate your Solutions section.

#### **64%** of *current* customers could not find any fire resistant products.



- Nobody can find your contact page
- Customers cannot navigate your Solutions section.
- Customers are confused between Product Information and Technical Downloads

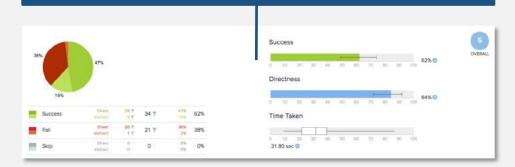


- Nobody can find your contact page
- Customers cannot navigate your Solutions section.
- Customers are confused between Product Information and Technical Downloads
- Generally, customers had more success navigating the catalog, but some popular products were hard to find.

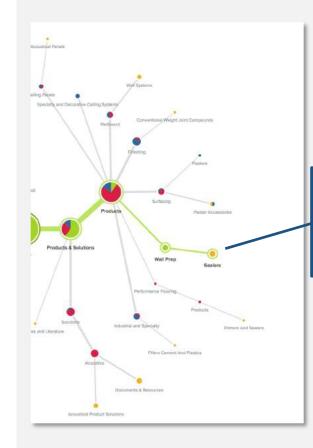
#### 46% of current customers could not find Durock cement board



#### **38%** of *current* customers could not find drywall (this is good!).



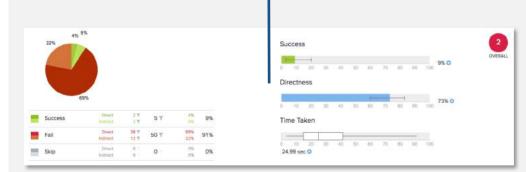
- Nobody can find your contact page
- Customers cannot navigate your Solutions section.
- Customers are confused between Product Information and Technical Downloads
- Generally, customers had more success navigating the catalog, but some popular products were hard to find.



But... most customers had no idea how to find Acoustic Sealant (#10 most popular search term on your site)

- Nobody can find your contact page
- Customers cannot navigate your Solutions section.
- Customers are confused between Product Information and Technical Downloads
- Generally, customers had more success navigating the catalog, but some popular products were hard to find.
- Nobody could find tools located in the Design Studio

**91%** of *current* customers could not find the Design Studio's Ceiling Comparison Guide.



# What content do we need for each page we're designing?

### **Group Exercise**

Content Mapping for a Brand Landing Page

#### 30 minutes



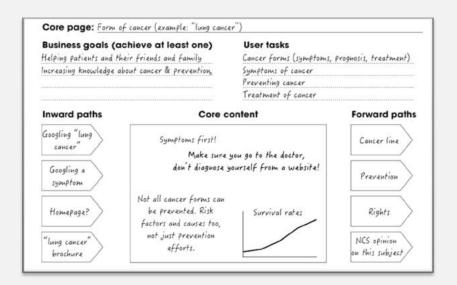
### Content Mapping for Core Pages

Before we can design a page, we need a good idea of what content that page should have.

Successful content meets both business and customer needs - but how do you figure out what that is?

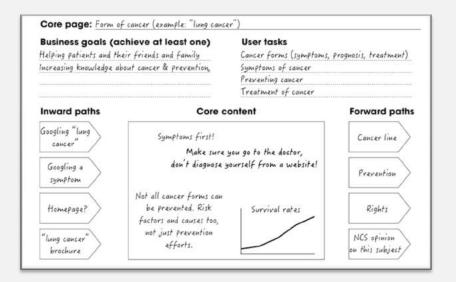
One strategy is using a "core content mapping" exercise - in which we outline content for key pages on your site by filling out a template with:

- 1. Top business goals for the page
- 2. Top customer tasks (why are customers coming to this page?)



#### Content Mapping for Core Pages

- 3. Customer's inward paths (what are the top ways customers will get to this page?)
- 4. Customer's Outward paths (where will customers to go next?). These should be similar to the main calls to action on the page.
- 5. Finally... Outline what content should go on the page, including imagery, multimedia, calls to action, etc.



### Next Steps

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### Next steps for Content Strategy

- 1. Finish content audit (list of pages we recommend you keep vs. delete).
- 2. Design new navigation; test with customers using tree testing.
- Meet in April for Content Strategy Part 2: Production Planning - to plan governance, roles, resourcing and scheduling for content development.



### Next steps for Content Strategy

USG needs to decide if you want Siteworx to help:

- Create a Web content style guide.
- Redesign your catalog's categorization and labeling.
- Define faceted filters, including labeling and organization, for each product category.
- Develop a taxonomy to tag content across your site for dynamic publishing

